1	COURT OF APPEALS
2	STATE OF NEW YORK
3	
4	MATTER OF D'ANGELO,
5	Respondent,
6	-against-
7	No. 166 SCOPPETTA,
8	Appellant.
9	
10	20 Eagle Street Albany, New York 12207 September 7, 2012
11	
12	Before:
13	CHIEF JUDGE JONATHAN LIPPMAN ASSOCIATE JUDGE CARMEN BEAUCHAMP CIPARICK
14	ASSOCIATE JUDGE VICTORIA A. GRAFFEO ASSOCIATE JUDGE SUSAN PHILLIPS READ
15	ASSOCIATE JUDGE ROBERT S. SMITH ASSOCIATE JUDGE EUGENE F. PIGOTT, JR. ASSOCIATE JUDGE THEODORE T. JONES
16	Appearances:
17	
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25	Penina Wolicki Official Court Transcriber

1 CHIEF JUDGE LIPPMAN: Number 166, Matter of 2 D'Angelo. 3 Counselor, would you like any rebuttal 4 time? 5 MS. RAVITCH: I would like to reserve two minutes for rebuttal. 6 7 CHIEF JUDGE LIPPMAN: Two minutes. Sure, 8 go ahead. 9 MS. RAVITCH: Thank you. This case 10 presents the question - - - oh, I'm sorry. My name 11 is Ellen Ravitch. Good morning. I'm here on behalf of the City of New York. 12 13 This case presents the question of how much flexibility an employer, a public employer has in 14 15 addressing conduct of employees in the hopes of 16 training and improving behavior without having to be 17 subjected to - - -18 CHIEF JUDGE LIPPMAN: Was this aimed at 19 improving behavior, when a letter comes from an 20 assistant commissioner who after a thorough 21 investigation - - - what was the purp - - - was this 22 just to say, gee, maybe you can do better? It's sort of educational. Is that all it was? 23 2.4 MS. RAVITCH: I think that is what it was,

because if you look - - -

1	CHIEF JUDGE LIPPMAN: What leads you to
2	that conclusion? Yes.
3	MS. RAVITCH: If you look at both of the
4	letter
5	CHIEF JUDGE LIPPMAN: Yes.
6	MS. RAVITCH: and the advisory memo,
7	which are the two documents that were placed only in
8	the EEO file, and not the personnel file of the
9	petitioner
10	CHIEF JUDGE LIPPMAN: Pretty serious when
11	you place a letter in an EEO file saying that you've
12	made a racially insensitive remark or taken an action
13	in that regard?
14	MS. RAVITCH: Well, it's placed in the EEO
15	file because it was the culmination of an EEO
16	investigation, which was initiated by a complaint
17	made by another employee.
18	JUDGE PIGOTT: You'd save yourself a lot of
19	time
20	JUDGE READ: It also says
21	JUDGE PIGOTT: it seems to me, if you
22	didn't have individual EEO files. It made no sense
23	to me. If you're worried about equal employment
24	opportunities and how your department is doing, you
25	can have as big an EEO file as you want at

1	headquarters and talk about how employees are doing
2	or not doing, and take two and a half years to
3	investigate, if you want. But when you get to the
4	bottom line and you say we're going to stick this
5	right in his file where, as he says, all chances of
6	promotion, all chances of any advancement in the Fire
7	Department are gone, it seems pretty I just
8	don't get it. I don't know why you'd have a separate
9	EEO file for every single employee in the Fire
10	Department.
11	MS. RAVITCH: Well, an EEO file is much
12	more confidential than a regular personnel file.
13	JUDGE READ: So it doesn't have any bearing
14	
15	JUDGE PIGOTT: How can it be much more
16	confidential?
17	JUDGE READ: it doesn't have any
18	bearing, then, on a personnel decision? Is that what
19	you're saying?
20	MS. RAVITCH: I'm not saying that it
21	couldn't affect a promotional decision within the
22	Fire Department. But it would not be told, for
23	example, to other employees employers that he
24	could

25 CHIEF JUDGE LIPPMAN: Yes, but wouldn't you

1	say that it has
2	JUDGE CIPARICK: It says it serves
3	CHIEF JUDGE LIPPMAN: consequences in
4	terms of his career; is there really anything else to
5	look at here?
6	MS. RAVITCH: Well, absolutely there is.
7	First of all, in
8	CHIEF JUDGE LIPPMAN: That's a pretty
9	serious consequence, no?
10	MS. RAVITCH: First of all, in Holt, which
11	is the leading case here, it comes from this court in
12	1981
13	CHIEF JUDGE LIPPMAN: This doesn't seem
14	similar to Holt at all in terms of the letter or who
15	it comes from or what the process was that led to the
16	letter.
17	MS. RAVITCH: Surely there are things
18	different here, the process, because in Holt
19	JUDGE CIPARICK: That was a critical
20	evaluation of performance. This is and it says
21	it very clearly in the letter serves as a
22	formal notice of disposition of a filed complaint.
23	MS. RAVITCH: Yes. A notice of
24	disposition, not as the petitioner tries to say, a
25	notice of reprimand or a formal reprimand. That's

very different. A reprimand is, in and of itself, just by the term, discipline. A notice of disposition - - -

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JUDGE PIGOTT: Well, you essentially said you don't believe him. He said this didn't happen; you say it did. And now you've got it in his file. When you start out, it just seemed to me that it makes sense - - - you know, every department's got to be careful about this stuff. And so we're looking at ourselves; were looking at the Fire Department vis-a-vis the EMTs and what went on here. And was there something we, as the fire commissioner, deputy commissioner or anyone else ought to do. And that's fine. And I think you can do that and should do that, and better yourself, and you could even talk to this guy, if you want to, and say this can't happen again, and be done.

But to target him and to say we've decided that we're fine; it's you; we don't believe you; we think you did this; but all we're going to do is put it in your confidential EEO file, and therefore it's not discipline; I don't get it.

MS. RAVITCH: The reason why the City really believes that this does not constitute discipline is because if you look at both of the

1	letter and the memo, everything in there is about
2	reinforcing policies. It's not you're reprimanded;
3	you're bad. It's this was our findings
4	CHIEF JUDGE LIPPMAN: It's not that you're
5	bad? The kind of conduct that's alleged here is not
6	saying that you're bad or virtually that you're
7	reprimanded?
8	MS. RAVITCH: Your Honor, the kind of
9	conduct is what was alleged, not by the Fire
LO	Department. The Fire Department did not bring
L1	CHIEF JUDGE LIPPMAN: Yes, but they're
L2	_
L3	MS. RAVITCH: charges.
L4	CHIEF JUDGE LIPPMAN: saying that
L5	it's true, you know. Isn't that basically what
L6	you're finding?
L7	MS. RAVITCH: The Fire Department found
L8	that they believed it's true. It's also obvious from
L9	the memo
20	CHIEF JUDGE LIPPMAN: But that's a pretty
21	serious finding, isn't it? And it's made after a
22	quite extensive investigation, right?
23	MS. RAVITCH: It's a finding which
24	obviously the Fire Department actually didn't seem to
25	think was that serious, because they actually said in

1 || - - -

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CHIEF JUDGE LIPPMAN: Then the Fire

Department ought to get a new set of priorities if
they don't think that's serious.

MS. RAVITCH: Well, it depends how you define serious. But the Fire Department - - - the EEO office, in the report that was written to the fire commissioner, specifically said that they did not find it to be a severe infraction because it didn't - - - there wasn't any evidence that it was anything continuing. And - - -

JUDGE PIGOTT: He said it didn't happen.

MS. RAVITCH: He said it didn't happen, right.

JUDGE PIGOTT: But you put a letter in his file saying it did.

MS. RAVITCH: Correct.

JUDGE PIGOTT: And let me just - - - what struck me when I'm following this is that somebody may have made a determination that if they charged him, that they've got to go through, I assume, a CBA or some process that they chose not to do. And so they figured this is the easy thing. We can stick it in his file, call it a constructive criticism, and he's still never going to get promoted, and we can

bring it up when we decide to fire him if it happens again, and we don't have to go through all that nonsense in the CBA.

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MS. RAVITCH: I don't really - - -

JUDGE PIGOTT: I'm cynical, I admit.

MS. RAVITCH: - - - think there's any evidence that the Fire Department sees going through disciplinary charges as a nuisance.

JUDGE PIGOTT: Well, this seemed pretty serious to me, if it was true. And for that Fire Department to say we don't think it's serious, but nevertheless, we're accusing you of using some pretty harsh language with respect to an EMT, is incongruous. I just couldn't figure it out.

JUDGE CIPARICK: Well, weren't there simultaneous investigations going on? There was a criminal investigation going on which went nowhere, and wasn't there also an investigation as to whether or not there was this conduct as contemplated under 75 of the Civil Service Law, and that was sort of held in abeyance until the EEO?

MS. RAVITCH: Okay. The first thing that I just want to say is that Civil Service Law Section 75 does not apply here. It's the administrative section.

JUDGE CIPARICK: All right. Well, a 1 2 collective bargaining agreement. Whatever. I mean, 3 you know. 4 MS. RAVITCH: Yes. But there - - - he had 5 apparently made a criminal complaint and that went nowhere. And then there was an investigation that 6 7 was initiated by a report of the - - - I believe it 8 was the supervisor of the EMT. And that was by BIT, 9 the Bureau of Investigation and Trials. 10 JUDGE CIPARICK: Right. 11 MS. RAVITCH: And they decided not to 12 pursue it pending - - -13 JUDGE CIPARICK: So they closed it. 14 MS. RAVITCH: - - - pending the 15 investigation by the EEO. So that was eventually 16 closed, and they allowed EEO to - - -17 CHIEF JUDGE LIPPMAN: How long was the EEO 18 investigation? 19 MS. RAVITCH: It was about two and a half 2.0 years - - - well, it was about two and a half years 21 from the incident until these letters - - - the 22 letter and the memo were issued. There was some 23 indication that the investigation was delayed at some 2.4 point. I really couldn't tell you - - -25

CHIEF JUDGE LIPPMAN: Well, that's a pretty

1 long period for an investigation. And to - - -2 MS. RAVITCH: It's a long time. 3 CHIEF JUDGE LIPPMAN: - - - then dismiss 4 what they find after that lengthy a period as 5 inconsequential, I guess, is what you're saying? MS. RAVITCH: Well, not inconsequential. 6 7 But they thought that it could best be addressed by 8 further training, reminding of policies. And 9 everything that's in the letter and in the advisory 10 memo is aimed at that. It's further training. It's 11 JUDGE PIGOTT: But if it was aimed at that, 12 13 wouldn't - - -14 MS. RAVITCH: - - - here are the rights and 15 responsibilities. 16 JUDGE PIGOTT: I'm sorry. If it was aimed 17 at that, wouldn't the conclusion be we, the Fire 18 Department, have not properly trained our employees, 19 because look what is alleged to have happened here. 20 So we should take this criticism on ourselves and go 21 train our employees, rather than say we don't believe 22 you; we think you did this; and we're going to give 23 you an EEO letter, put it in your - - - I guess it's 2.4 a super - - - you said it's more confidential than a

25

personnel file?

1 MS. RAVITCH: Yes. 2 JUDGE PIGOTT: So it goes, what, in the 3 bottom drawer? I just don't know what could be more 4 confidential than your personnel file. But anyway, 5 we're going to put it in there and then if you want a 6 job someplace we're going to tell people about it, or 7 maybe not. But you're never getting promoted in this 8 place. 9 MS. RAVITCH: Well, Your Honor, I don't 10 think that it's a reasonable conclusion to think that 11 if one person utters a racial slur it's because the 12 Department did not train. 13 JUDGE PIGOTT: Well, then you say - - -14 MS. RAVITCH: People are human. 15 JUDGE PIGOTT: - - - then you say that and 16 you're done. You don't then say we think you did 17 this; we think our EEO policy's perfectly fine. 18 We're not going to do any discipline; we think EEO 19 has done its job; but you're the one that's going to 20 get targeted. I'm - - - I just think you've - - -21 MS. RAVITCH: Well, he - - -22 JUDGE PIGOTT: - - -- got to bring a 23 discipline. 2.4 MS. RAVITCH: - - - he was not being 25 targeted. Somebody complained about him, and the EEO

1	office, as it had to, investigated. They interviewed
2	him; they interviewed witnesses that he named; they
3	interviewed the complainant.
4	CHIEF JUDGE LIPPMAN: Okay, counsel.
5	JUDGE SMITH: I'm sorry, can I
6	CHIEF JUDGE LIPPMAN: Oh, I'm sorry. Judge
7	Smith.
8	JUDGE SMITH: say one thing?
9	CHIEF JUDGE LIPPMAN: Sure.
10	JUDGE SMITH: Can you I don't quite
11	understand the practical difference between the
12	personnel file and the EEO file. Can you explain
13	that?
14	MS. RAVITCH: The EEO file and this -
15	the EEO process in general is particularly
16	confidential. This is in the EEO policy which is in
17	the record. And the findings
18	JUDGE SMITH: What difference does it make
19	to Mr. D'Angelo which file it's in?
20	MS. RAVITCH: I'm not sure exactly what
21	- in what circumstances a personnel file is
22	disseminated to others or it can be accessed.
23	JUDGE SMITH: The EEO file, it's a file
24	that says D'Angelo, right?
25	MS. RAVITCH: I have not seen it myself,

1	but I would think so.
2	JUDGE SMITH: Okay.
3	MS. RAVITCH: But it's
4	CHIEF JUDGE LIPPMAN: Counsel, you're
5	saying it's
6	MS. RAVITCH: part of the EEO office.
7	CHIEF JUDGE LIPPMAN: another form of
8	a personnel file? It's a personnel file that
9	MS. RAVITCH: It's part of the EEO
LO	CHIEF JUDGE LIPPMAN: has a little
L1	more confidentiality?
L2	MS. RAVITCH: part of the EEO office.
L3	Everyone that's involved in the investigation is
L4	supposed to keep everything involved in the
L5	investigation confidential
L6	CHIEF JUDGE LIPPMAN: So
L7	MS. RAVITCH: and
L8	CHIEF JUDGE LIPPMAN: but it's like a
L9	personnel file, right? So it's the EEO file about
20	this particular person?
21	MS. RAVITCH: Yes. But it would not be
22	accessed the way that a regular personnel
23	CHIEF JUDGE LIPPMAN: Right. I understand.
24	MS. RAVITCH: file would be.
25	JUDGE CIPARICK: What if the what if

the conduct had been more egregious? Is it possible 1 2 that an EEO finding could morph into a specification 3 and charges that would be subject to a hearing? MS. RAVITCH: Yes. If the EEO had 4 5 recommended and if the commissioner had approved that he be subject to disciplinary charges, then the case 6 7 would be referred to BIT. 8 CHIEF JUDGE LIPPMAN: But what about short 9 of disciplinary? How severe does the accusation have 10 to be? What if the accusation here was much worse? 11 That he used terrible language, that he did something 12 that was just beyond contempt, and they didn't impose 13 disciplinary charges. As long as they don't formally 14 do charges, then it's never - - - it would never 15 really constitute a disciplining of the individual? 16 MS. RAVITCH: The simple answer to that is 17 no. But if they were going to - - - that is the way 18 that it would happen, if there was going to be some 19 consequence like - - -20 JUDGE CIPARICK: A suspension. 21 MS. RAVITCH: - - - be suspended or having 22 vacation days taken away or some kind of demotion or 23 something like that. 2.4 JUDGE READ: But that's an immediate - - -

that's an immediate consequence. I think in answer

to my question earlier there could be a delayed 1 2 consequence, the fact that this sat in the EEO file, 3 at some point could be considered if he were being 4 considered for promotion? 5 MS. RAVITCH: Well, first of all, the onein-three rule, which comes into play when somebody's 6 7 being promoted - - -JUDGE READ: But it could be? Let's say 8 9 he's one-in-three. 10 MS. RAVITCH: It could be. But just 11 because someone's an employee of a public entity does 12 not insulate them from all criticism on the job. 13 JUDGE PIGOTT: No, of course not. 14 MS. RAVITCH: And certainly - - -15 JUDGE PIGOTT: Is there a statute of 16 limitations on disciplinary? Because this is two and 17 a half years later. Could - - - you're indicating 18 that once they concluded that, had the commissioner 19 chosen, he could have filed disciplinary charges 20 against him? 21 MS. RAVITCH: Yes. And in answer to Judge 22 Ciparick's earlier question - - -23 JUDGE PIGOTT: Two and a half years later? 2.4 MS. RAVITCH: I really don't know about the 25 - yes. I think probably. I don't know that

1 there's a limitation on filing the disciplinary 2 charges from when the conduct - - -3 JUDGE PIGOTT: I promise to leave you 4 alone. I was going to ask one other question. If he 5 applied for a job in the EEO office of the City of New York, is this so confidential that it would never 6 7 come up? MS. RAVITCH: I don't know the answer to 8 9 that. 10 CHIEF JUDGE LIPPMAN: Okay, counsel. 11 Thanks. 12 MS. RAVITCH: Thank you. 13 CHIEF JUDGE LIPPMAN: Counselor? MR. BLOCK: Good morning. May it please 14 15 the court, my name is Michael Block and I represent 16 Firefighter D'Angelo. 17 CHIEF JUDGE LIPPMAN: Counsel thinks that 18 you shouldn't be really too excited about this, that 19 it's a basic attempt to educate, to inform. Why is 20 it not that? What's wrong about her analysis of what 21 this is? 22 MR. BLOCK: What's wrong is that, first of 23 all, the very language of the letter of June 5, which 2.4 we seek to expunge, is far more than a mild rebuke. 25 It's a finding that the firefighter exercised

unprofessional conduct, made offensive racial 1 2 statements, made an inappropriate and offensive 3 comment of a racial nature in the workplace. In my 4 view, very, very serious charges. And when you look 5 at the file underlying it, the report from Assistant 6 Commissioner Phillips to Fire Commissioner Scoppetta, 7 which we never saw until we started the Article 78 8 proceeding, it's even far more detailed. 9 JUDGE READ: So what should happen, in your 10 view? 11 MR. BLOCK: In this case, had they really 12 wanted to proceed with this, they should have brought 13 charges - - - there is a statute of limitations, Your 14 Honor. It's eighteen months from the date of the 15 conduct, unless the conduct is criminal. And I don't 16 think there's any issue of this being criminal. 17 JUDGE READ: So they should have brought 18 charges when? Immediately after - - -19 MR. BLOCK: Within eighteen months - - -2.0 JUDGE READ: Within eighteen - - okay. 21 MR. BLOCK: - - - of the action. They had 22 plenty of time. 23 JUDGE CIPARICK: But didn't they attempt 2.4 to? 25

CHIEF JUDGE LIPPMAN: But do you think that

1	they didn't bring charges because of the time limit?
2	MR. BLOCK: I don't know. That would be
3	speculation on my part. I have no idea why it took
4	so long to investigate. I repre
5	JUDGE CIPARICK: But didn't they attempt to
6	it was before the Bureau of Investigation and
7	Trials?
8	MR. BLOCK: Well, they brought it to the
9	Bureau of Investigation and Trials, which interviewed
10	my client on the exact same day that the EEO
11	interviewed him. And then the BITS (sic), the Bureau
12	of Investigation and Trial, decided to suspend their
13	investigation "pending the outcome of EEO". They
14	still had, at that point
15	JUDGE CIPARICK: But charges were never
16	filed, so
17	MR. BLOCK: Because EEO never got back to
18	them.
19	JUDGE CIPARICK: so the statute
20	hasn't been tolled?
21	MR. BLOCK: No. No, Your Honor. The
22	statute was never tolled.
23	JUDGE CIPARICK: So it's not as if charges
24	were filed and you started and then you suspended it.
25	MR. BLOCK: No.

	JUDGE CIPARICK: They.
2	MR. BLOCK: The police threw this complaint
3	out, saw nothing there. The BITS (sic) department
4	looked at whatever evidence. They interviewed my
5	client. I think they interviewed other firefighters
6	they don't tell us and decided to hold
7	everything in abeyance. Why it took EEO all this
8	time to come up with this report, is a mystery to me.
9	CHIEF JUDGE LIPPMAN: How much were you a
LO	participant in this investigatory process?
L1	MR. BLOCK: My client
L2	CHIEF JUDGE LIPPMAN: How much did they
L3	allow you to
L4	MR. BLOCK: Not
L5	CHIEF JUDGE LIPPMAN: your complaint
L6	is there was no real due process.
L7	MR. BLOCK: not at all.
L8	CHIEF JUDGE LIPPMAN: You had no connection
L9	during
20	MR. BLOCK: We never even saw the complaint
21	from EMT Harris until this proceeding began. We were
22	called in
23	CHIEF JUDGE LIPPMAN: So during the two and
24	a half years, nothing?
25	MR RIOCK: Nothing

1	JUDGE CIPARICK: Did he have counsel at the
2	interview?
3	MR. BLOCK: Yes, I represented him at the
4	interview, Your Honor.
5	JUDGE READ: Okay. So what should have
6	happened?
7	MR. BLOCK: At that point, if they had
8	decided that he committed this act, within a
9	reasonable time, they should have brought char
10	if they intended to put a letter in his file, or
11	substantiate the charges, and affect his career in
12	the future, they should have given him an opportunity
13	for a full hearing. This is not some minor scolding,
14	some minor evalua
15	JUDGE SMITH: Well, why is this different
16	from Holt? I mean Holt, the letter said
17	"incompetence and insubordination". It doesn't sound
18	so minor to me.
19	MR. BLOCK: Well, except Judge Jason, in
20	the majority opinion, said it was a minor breach of
21	policy.
22	JUDGE SMITH: Relatively minor. But
23	MR. BLOCK: Relatively minor.
24	JUDGE SMITH: everything's relative.
25	I mean, this is relative, compared to killing

1	somebody, it's minor. I mean, incompetence and
2	insubordination doesn't sound trivial.
3	MR. BLOCK: Well, I don't think it is. I'm
4	not sure I agree with the finding of this court in
5	the Holt case. I agree with the policy
6	JUDGE SMITH: You think Holt is wrongly
7	decided?
8	MR. BLOCK: I think Holt, in terms of the
9	severity of the letter, that the employee just
10	doesn't
11	JUDGE SMITH: Is there a way that we can
12	adhere to Holt and still rule if you say we
13	have to limit Holt to relatively minor infractions?
14	MR. BLOCK: Well, I think you have to look
15	at each case is very fact-specific.
16	JUDGE PIGOTT: Well, one of the big
17	differences I noticed was that in Holt it was issued
18	by a single administrator.
19	MR. BLOCK: Yes.
20	JUDGE PIGOTT: You know, it was a kind of
21	one-on-one
22	MR. BLOCK: And there was no formal
23	investigation
24	JUDGE PIGOTT: shape up
25	MR. BLOCK: Your Honor.

1	JUDGE PIGOTT: Yes. But there wasn't this
2	hierarchy going all the way to the top that
3	eventually concluded that your client was guilty of
4	this.
5	MR. BLOCK: Exactly. I mean, this was a -
6	
7	JUDGE CIPARICK: But basically, you're
8	saying
9	MR. BLOCK: in effect, a finding,
10	where my client had no right to say anything
11	JUDGE CIPARICK: you say this is the
12	functional equivalent
13	MR. BLOCK: and my client didn't know
14	anything.
15	JUDGE CIPARICK: of a disciplinary
16	proceeding, and a disciplinary reprimand, what's
17	happened
18	MR. BLOCK: I'm sorry, Your Honor.
19	JUDGE CIPARICK: That it's a functional
20	equivalent to a disciplinary reprimand, what's
21	happened here?
22	MR. BLOCK: Absolutely, Your Honor.
23	JUDGE CIPARICK: Without the due process
24	rights that he'd be entitled to.
25	MR. BLOCK: Without anything. I can assure

1 the court that from the time this investigation began 2 till the time this letter was produced, on June 5th, 3 2008, the only involvement my client was allowed to have was being questioned by both BITS (sic), which 4 5 closed its file - - -JUDGE CIPARICK: And he wasn't allowed to 6 7 question the complainant? You weren't allowed to 8 question the - - -9 MR. BLOCK: We never even know what the 10 complaint was. They didn't show us anything. 11 JUDGE GRAFFEO: Can I ask you about the 12 letter? If there had been a letter that just 13 suggested that your client go to training and indicated you'd be notified of a training date - - -14 15 MR. BLOCK: That probably would have been 16 fine, Your Honor. 17 JUDGE GRAFFEO: - - - would that, in your mind, be closer to the - - -18 19 MR. BLOCK: Absolutely. 20 JUDGE GRAFFEO: - - - Holt case? 21 JUDGE SMITH: What if it had begun by 22 saying, we think you have acted inappropriately, and 23 therefore, you should go to training? 2.4 MR. BLOCK: Well, if it said only that, and 25 it didn't refer to comments of a racial nature, it

didn't refer to the fact that the - - -1 2 JUDGE SMITH: Aren't you really hinging a 3 lot on the difference between comments of a racial nature and incompetence and insubordination? 4 5 MR. BLOCK: Well, I'm - - - I believe that 6 the charge is serious enough. And each case, I 7 think, has to be considered on its own facts. Where 8 it can affect somebody's career, where in the Fire 9 Department - - -10 JUDGE SMITH: They said in Holt, it could 11 affect the person's career. MR. BLOCK: Well, I understand - - -12 13 JUDGE SMITH: Don't agencies have to have 14 some flexibility even when - - - you know, everything 15 you do every day, everything you say, every 16 perception you form, could affect someone's career. 17 Don't the agencies have to be able to run themselves 18 from day to day without holding a hearing every time 19 someone's career prospects are going down? 2.0 MR. BLOCK: Well, absolutely, Your Honor. 21 But if they really were interested in instructing or 22 warning in this case, they could have limited their letter to simply: sign this advisory memo, and 23 2.4 you're advised about the EEO policy - - -

JUDGE SMITH: That could have - - - the

letter in Holt in could have been more limited too, 1 2 couldn't it? 3 MR. BLOCK: It certainly could have, Your Honor. I agree with that. 4 CHIEF JUDGE LIPPMAN: Well, let me ask you 5 6 - - - I'll put this a different way. What if the 7 same letter with the same language came from his supervisor; would that make a difference? 8 9 relative - - - let's say - - - let's add to that 10 maybe relatively soon after, so it wasn't this 11 lengthy investigation. MR. BLOCK: Well, if - - -12 13 CHIEF JUDGE LIPPMAN: Would that have been more like a reprimand or - - -14 15 MR. BLOCK: It would have been more like a 16 reprimand. But if it went into his personnel file 17 and was there to affect his career, I think even then 18 we would have said - - -19 CHIEF JUDGE LIPPMAN: So what happens if he 20 seeks a promotion? Is the EEO file open to the 21 people? Or if it's a one-in-three situation? 22 MR. BLOCK: Clearly, that's the fire commissioner. The fire commissioner here is the one 23 2.4 who approved this. He knows completely about it.

CHIEF JUDGE LIPPMAN: So they're going to

1	have the EEO when you let's say it's a one-in-
2	three
3	MR. BLOCK: Right.
4	CHIEF JUDGE LIPPMAN: they're going
5	to have the record before them, and even with the
6	confidentiality?
7	MR. BLOCK: And as far as that
8	confidentiality, one thing that seems to be
9	overlooked, and it's on page 59 of the record, when
10	they found substantiation, they also informed the
11	complainant, a Fire Department employee, that they
12	substantiated the complaint. So it's not such great
13	confidentiality.
14	CHIEF JUDGE LIPPMAN: But isn't it really,
15	in practical terms, a dead end for your client?
16	MR. BLOCK: Absolutely, Your Honor.
17	CHIEF JUDGE LIPPMAN: I mean, if you get a
18	one-in-three and this thing is in the file, it's not
19	going to be a good
20	MR. BLOCK: It's certainly not going to be
21	helpful, Your Honor. You know
22	CHIEF JUDGE LIPPMAN: Ultimately, yes.
23	MR. BLOCK: I can't guarantee that he
24	won't be promoted, but certainly it's going to affect
25	if I were appointing somebody to supervise

1 members, particularly in light of everything going on 2 in the Fire Department, with the issues of 3 integration of the Fire Department of greater numbers of minorities, this is going to be devastating. 4 5 CHIEF JUDGE LIPPMAN: I know from my own 6 experience that when you do these kind of one-inthree situations, something negative really is - - -7 8 in that kind of, when there are three people, and you 9 can pick two others, and one has a - - - it can be, 10 obviously, have a negative impact. 11 MR. BLOCK: Yes, Your Honor. I mean, I 12 think if I were a supervisor and had to appoint 13 somebody to lead men - - -14 CHIEF JUDGE LIPPMAN: Why appoint the guy -15 - - yes. 16 MR. BLOCK: - - - why would I take a risk 17 and appoint this fellow with this kind of thing in 18 his file. And that's really the main concern we have 19 here. 20 CHIEF JUDGE LIPPMAN: That's your - - -21 that's why you're bringing this proceeding. 22 MR. BLOCK: He's been stigmatized from 23 this. And he's entitled to - - -2.4 JUDGE SMITH: But isn't there also a 25 concern that if we hold for you here, if an incident

like this comes up, people are upset, you want to get
the bottom of it, they say, you face - - - you give
him a choice of them basically dropping the matter
and going through the whole hearing process?

MR. BLOCK: Well, I suppose they could, as was previously suggested, they could draft a letter in a way which - - - that doesn't constitute a finding, where they're substantiating that Firefighter X did this.

JUDGE SMITH: But if you want to say - - - if you want to tell him that he's misbehaved, you have to have a hearing?

MR. BLOCK: When the charges are this serious, Your Honor, I would say yes.

JUDGE PIGOTT: The middle ground, I would think, could be something like - - - obviously this incident happened; you were there; there's divergence as to exactly what happened; but - - - and then say what you want. And I would think, in that situation - - I don't know what your CBA says - - - that the employee would have a right to respond, so that you've got the letter saying don't let this happen again, and him saying it didn't happen in the first place.

MR. BLOCK: Right. And even in Holt there

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was a provision in the law that allowed the teachers 1 2 to complain to the Commissioner of Education. 3 firefighter here has no rights whatsoever when the EEO puts this in his file. He's stuck with it. 4 5 CHIEF JUDGE LIPPMAN: Okay, counselor. Thanks. 6 7 MR. BLOCK: Thank you. 8 CHIEF JUDGE LIPPMAN: Counsel, why isn't 9 this a total dead end for the firefighter's career in 10 a situation where he has no real opportunity to state his situation or his version of the events? Why 11 12 isn't this devastating to the - - -13 MS. RAVITCH: Well - - -CHIEF JUDGE LIPPMAN: - - - to the 14 15 firefighter? And are you saying it doesn't matter, 16 because it wasn't formal discipline? 17 MS. RAVITCH: No, I'm not saying that. CHIEF JUDGE LIPPMAN: So what are you 18 19 saying? 2.0 MS. RAVITCH: But I'm saying that, first of 21 all, it's not true that he didn't have an opportunity 22 to state his position. He did. He was brought in. He was interviewed. He was told of all the 23 2.4 allegations in the complaint - - -25 JUDGE SMITH: Would the case - - -

1 MS. RAVITCH: - - - against him. 2 JUDGE SMITH: - - - be different if that 3 had not occurred? MS. RAVITCH: I'm sorry, I didn't hear. 4 5 JUDGE SMITH: Suppose that hadn't happened. 6 Your position is, you still have a right to write him 7 a letter, right? Even if you just had the allegation 8 and you believed it. And he doesn't have, according 9 to you, statutory due process protections. You're 10 just writing a letter. 11 MS. RAVITCH: If the letter - - - yes. Ιf the letter was not disciplinary, then that would be 12 13 our position. And really, that's a question that 14 comes up here. Is that preferable that we not 15 conduct an investigation? And that's one of the 16 things that the petitioner complains about is that, 17 oh, this was a formal process. There was - - -18 JUDGE PIGOTT: No, my - - - the point I 19 made - - -20 MS. RAVITCH: - - - an investigation. 21 JUDGE PIGOTT: - - - I think, and maybe you 22 should give this some thought, is your EEO program 23 isn't working. I mean, if you believe what happened 2.4 here and you believe that this incident occurred, you

ought to be instructing everybody. I mean, if it's

this person and he's the odd one out, well, then 1 2 charge him, or do something in the middle and say we 3 don't know the truth of this, but don't let this 4 happen again and do something like that. 5 But I looked at this - - - I mean, you guys 6 have taken two and a half years to resolve this. 7 don't give - - - I mean, you question one and the 8 other and decide, yeah, I believe this one I don't 9 believe that one, without any interaction between the 10 two. And then you decide that your EEO policies are 11 okay. You just got an odd duck. And who knows? MS. RAVITCH: Well, Your Honor, first of 12 13 all, it wasn't questioning one, questioning the 14 other, and coming to a conclusion. It was looking at 15 the reports, and it was interviewing - - -16 JUDGE PIGOTT: No. My purpose in saying 17 that is that - - -18 MS. RAVITCH: - - - many other witnesses, 19 as well. 20 JUDGE PIGOTT: - - - Mr. D'Angelo didn't 21 have a chance to cross-examine the person who says 22 that all of this happened. 23 MS. RAVITCH: Right. And well, it's the 2.4 same issue. He would have that right if he was going

to be disciplined. And we are saying he's not being

1	disciplined. And just
2	CHIEF JUDGE LIPPMAN: Yes, but you agree it
3	turns on whether your letter is the equivalent
4	MS. RAVITCH: The equivalent of discipline.
5	CHIEF JUDGE LIPPMAN: of discipline.
6	And we don't think that it turns on was it a single
7	administrator. Not to say that some of these things
8	aren't important in reaching a conclusion.
9	CHIEF JUDGE LIPPMAN: Well, a letter does
10	have more input if it more effect if it comes
11	from the commissioner or the assistant commissioner
12	than if it comes from
13	MS. RAVITCH: Right. Well
14	CHIEF JUDGE LIPPMAN: the immediate
15	supervisor.
16	MS. RAVITCH: approved by the
17	commissioner, not comes from the commissioner. The
18	commissioner was not involved in the whole
19	investigation. It was the EEO
20	CHIEF JUDGE LIPPMAN: No, but it's risen to
21	the level of
22	MS. RAVITCH: the EEO office.
23	CHIEF JUDGE LIPPMAN: the
24	commissioner.
25	MS. RAVITCH: Yes.

1	CHIEF JUDGE LIPPMAN: When a teacher gets
2	an evaluation in the classroom, the letter doesn't
3	necessarily go to the principal, or does it?
4	MS. RAVITCH: I think in most of these
5	cases with the teachers, they are from the
6	principals.
7	CHIEF JUDGE LIPPMAN: Or CC'd to the
8	principal.
9	MS. RAVITCH: No, I think they're from the
LO	principals. In Holt it was certainly from the
L1	principal.
L2	CHIEF JUDGE LIPPMAN: It says that your
L3	supervisor says so and so, and
L4	MS. RAVITCH: No, the principal had a board
L5	
L6	CHIEF JUDGE LIPPMAN: Oh, yes. What I'm
L7	saying is if your supervisor is the one who has had
L8	the interaction with you and writes you a letter, it
L9	may or may not come to the attention of the
20	MS. RAVITCH: I suppose every every
21	case is different. So I
22	JUDGE SMITH: But the letter
23	MS. RAVITCH: really can't say.
24	JUDGE SMITH: in Holt did go into the
25	nersonnel file?

1	MS. RAVITCH: I'm sorry? In Holt.
2	JUDGE SMITH: In Holt
3	MS. RAVITCH: Yes.
4	JUDGE SMITH: the letter went into
5	the personnel file?
6	MS. RAVITCH: Yes, it did. In most of
7	these cases, even the ones that were that have
8	been upheld as critical evaluations, they were in the
9	personnel file.
10	JUDGE CIPARICK: Could it be cured by a
11	letter to him, but that it not goes into the
12	personnel file?
13	MS. RAVITCH: Well, then the whole EEO
14	policy would have to be changed because this is part
15	of the process.
16	JUDGE CIPARICK: Maybe you should look at
17	that.
18	MS. RAVITCH: And I do want to also just
19	address the issue about that Judge Pigott
20	brought up a couple of times about if one person
21	- if we believe that one person made a racial slur,
22	that it indicates that all of our training is bad.
23	And I would just say that that's not reasonable
24	that's really not a reasonable conclusion, because -
25	

1	JUDGE PIGOTT: No, no. I apologize if
2	that's the impression
3	MS. RAVITCH: it's human behavior.
4	JUDGE PIGOTT: you got. What I was
5	aiming at is that this whole investigation seemed to
6	be did our EEO policy work. And in this instance, it
7	didn't. But that doesn't necessarily indict the
8	whole policy; I agree.
9	MS. RAVITCH: People are human, so you
LO	can't
L1	JUDGE PIGOTT: Exactly.
L2	MS. RAVITCH: control their behavior.
L3	JUDGE PIGOTT: But you can be satis
L4	MS. RAVITCH: You can do the best you can.
L5	JUDGE PIGOTT: Right. You can be satisfied
L6	that it works, but in this case, it didn't. But then
L7	dumping it all
L8	MS. RAVITCH: And then you seek to address
L9	it.
20	JUDGE PIGOTT: Yes, with a letter of
21	instruction as opposed to a letter
22	MS. RAVITCH: And more training, and a
23	review of
24	JUDGE CIPARICK: But that could have been
25	effectuated

1 MS. RAVITCH: - - - the responsibility.

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JUDGE CIPARICK: - - - without a letter going into the file. He could have been brought in and said listen, this happened; and we don't believe you; and we think you should do A, B, and C. But once you put the letter in the file, and you possibly impact his promotional opportunities, that's very different.

MS. RAVITCH: It's different. But I don't think that it's illegal. And just because you work for a public entity, doesn't mean you don't sometimes suffer some negative consequences of things without everything being subjected to a disciplinary hearing.

Here you have the notice of disposition, which is like a finding of liability in a lawsuit.

It's not the damages. It's just the finding. And so there's all this discussion about - - -

CHIEF JUDGE LIPPMAN: Yes, but usually you're given the right to put something in that contradicts what's being said. Isn't that the case? You're an employee and someone can put a letter in your file without any investigation, right? But usually, wouldn't you have the opportunity to give your side of the story?

MS. RAVITCH: I know that in this case

1	there was some communication after the letter was
2	issued between plaintiff plaintiff's attorney,
3	I believe, and the I don't know if it was the
4	EEO office, I think. I don't know if those letters
5	are put into the file or not. But maybe
6	CHIEF JUDGE LIPPMAN: Well, that would be
7	important, wouldn't it?
8	MS. RAVITCH: No, I don't think it is
9	important. Because at the end of the day, the
10	letters do not discipline him. They make a finding.
11	CHIEF JUDGE LIPPMAN: Okay.
12	MS. RAVITCH: And they refer for training.
13	CHIEF JUDGE LIPPMAN: Okay, counselor.
14	Thanks.
15	MS. RAVITCH: Thank you.
16	CHIEF JUDGE LIPPMAN: Thank both of you.
17	(Court is adjourned)
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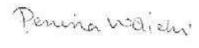
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CERTIFICATION

I, Penina Wolicki, certify that the foregoing transcript of proceedings in the Court of Appeals of Matter of D'Angelo v. Scoppetta, No. 166 was prepared using the required transcription

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